

## **AGENDA ITEM NO.**

**REPORT TO:** Executive Board

**DATE:** 15 June 2017

**REPORTING OFFICER:** Operational Director – Finance

**PORTFOLIO:** Resources

**SUBJECT:** 2016/17 Financial Outturn

**WARD(S):** Borough-wide

### **1.0 PURPOSE OF REPORT**

1.1 To report the final revenue and capital spending position for 2016/17.

### **2.0 RECOMMENDED: That**

**1) the report be noted.**

**2) the information within the report is taken into account when reviewing the medium term forecast and saving proposals for future years.**

### **3.0 SUPPORTING INFORMATION**

#### **Revenue Spending**

- 3.1 Preparation of the year-end accounts for 2016/17 is nearing completion and the revenue spending position for each Department, subject to external audit, is shown in Appendix 1.
- 3.2 Overall the final outturn position shows an overspend position of £0.559m against a budget of £98.468m. The overspend position has been highlighted throughout the year and at the end of December 2016 was forecast to be in the region of £1m by year-end. There have been a number of spending pressure areas against the Council's budget throughout the year. The most significant of these was within Children in Care, where demands upon the Service continue to be high, due to the numbers of children in care and related costs.
- 3.3 Budget savings for 2017/18 were implemented in two sets, the first of which consisted of savings of £7.9m approved by Council in December 2016. As a result of some of these savings being implemented early, they have helped to reduce the in-year overspend position, together with budget managers' efforts to limit spend to only essential items in the final quarter of the year.

- 3.4 Total Employee expenditure for the year was £68.3m (£71.8m in 2015/16), which was £1.4m below the budget. The variance is primarily due to holding posts vacant during the year, some of which have been deleted in the new financial year to achieve budget savings.
- 3.5 Expenditure on Agency Employee Placements for the year totalled £1.9m, which was £1.0m less than in the previous financial year and a reduction of £2.0m from 2014/15. New online procedures for requesting, authorising and managing agency staff placements have been introduced following an efficiency review, which have had a significant financial impact.
- 3.6 Included within the employees budget is a staff turnover savings target of 3%, which reflects the saving made between a member of staff leaving a post and the post being filled. The target for the year has been achieved in most departments, with the exception of Community & Environment and Policy, People, Performance & Efficiency where staff turnover was less than expected.
- 3.7 Expenditure on Supplies and Services is £0.3m below the total budget of £11.2m, as spend continues to be limited to only essential items required to deliver services. In 2015/16 the underspend was £1.0m and this reduction year-on-year reflects that many of these underspending, discretionary budgets have been put forward as budget savings. It is therefore likely that the scale of any underspend on supplies and services in 2017/18 will be further reduced, which will increase the pressure to keep the overall Council in line with budget.
- 3.8 A number of underspends against the 2016/17 budget have been approved as one-off budget savings for 2017/18. These have therefore been carried forward into 2017/18 when preparing the year-end accounts.
- 3.9 Within the overall net overspend for the year, the key budget variances are as follows;
- (i) **Children and Families Department (£4,570,000 overspend):-**  
The number of children entering the Service has increased significantly, as highlighted throughout the year. In addition, the number of children requiring high cost placements has also risen significantly. As a result, a significant overspend against budget was expected and the position has accelerated during the second half of the year. There are a number of areas which have contributed to the final, year-end position, including:
- Expenditure relating to Out-of-Borough Residential Placements was £6.9m, which is an increase in spend from the previous year of £1.9 (39%). Additional budget of £0.7m was allocated when

setting the 2016/17 budget, but spend for the year continues to be significantly over budget by £3.2m (87%).

The number of children accessing out-of-borough residential placements increased 41% during the past year from 54 to 76. The number of packages costing in excess of £5,000 per week (£260,000pa) also increased from 2 to 7. Work is being undertaken to challenge providers' costs and initially there has been a positive reaction to this, particularly around costs for young people in semi-independence placements.

Spend on Out-of-Borough Fostering for the year was £1.7m, an increase of 97% from 2015/16. There has been a reduction in the number of foster carers available within the Borough and therefore additional efforts are being made to recruit new foster carers, but this will take time to have an impact. Across both out-of-borough and in-borough foster placements, spend for the year has exceeded budget by £1.1m (43%) in total.

Special Guardianship Orders continue to have a significant financial impact on the budget. An additional £0.6m was allocated to this budget in 2016/17, but total spend for the year is still £0.3m (26%) above budget. Total spend is marginally higher than in the previous year. Demand for special guardianship orders is difficult to predict, but it is expected that this will continue to be a budget pressure moving forward.

Expenditure relating to Direct Payments/Individual Budgets was above budget by £0.3m (130%). Throughout the year the number of children receiving a direct payment or an individual budget has increased, although the number funded from a joint funding package with Halton Clinical Commissioning Group (HCCG) has decreased. High cost packages are reviewed throughout the financial year, to see if any costs can be reduced whilst still ensuring the needs of the individual children are being met.

The Efficiency Programme Board recently began an efficiency review workstream to consider the approach to children in care placements and how the associated costs may be reduced.

- (ii) **Adult Social Services and Prevention & Assessment (£92,000 underspend):-** Overall the Department including the Complex Care Pool Budget has spent marginally less during the year than the total budget. The main reason for the variance was employee costs being less than expected during the year as posts have been held vacant wherever possible. The main pressure on the Department's budget relates to income from community meals, which has a £62,000 shortfall against budget.

Net spend on the Complex Care Pool Budget (hosted with Halton CCG) was £55,000 above budget, but this overspend has been carried forward into 2017/18 and is intended to be met from in-year efficiencies. The main budget pressures relate to domiciliary and supported living, and direct payments.

- (iii) **Community & Environment Department (£296,000 underspend):-** The Department's overall underspend is due to a number of reasons including; utility costs being lower than expected, reduced building maintenance and costs for the leisure centres being less than was initially anticipated following the handover of the centres from the previous provider.

The delay in the start of the new waste disposal contract, originally anticipated for October 2016, has resulted in costs for the year being marginally lower than anticipated.

Waste management transport costs are £0.2m less than forecast, as the rolling programme of fleet replacement within the capital programme has led to a reduction in annual fleet maintenance and running costs.

Income for the Department continues to be an on-going pressure being £0.2m short of the budget target for the year. However, this only represents 1.3% of the Department's total £16.0m income target. The main shortfalls were in; catering sales, playing fields income and chargeable works for open spaces.

- (iv) **Economy, Enterprise & Property Department (£583,000 underspend):-** The most significant reason for the Department's overall underspend, relates to increased rent income from the industrial estates. This was due to the delay in the sale of the three industrial estates at Oldgate, Marshgate and Dewar Court, for which no income had been anticipated.

Other favourable variances were as a result of reduced building maintenance, lower utility costs and increased income from investment properties.

- (v) **ICT & Support Services (£690,000 underspend):-** Vacant posts within the Support Services Division, have helped contribute to employee costs being £0.4m being lower than forecast. The Division experiences a high turnover of staff and whilst this may continue to be the case, the level of underspend may not be as great in future as a number of vacant posts have been approved as budget savings for 2017/18.

Spend on ICT maintenance was £0.2m less than budgeted, as wherever possible the replacement of hardware and desktop systems was funded from the capital programme. A budget

saving has also been approved against this budget for 2017/18 and therefore the level of underspend is not expected to continue.

- (vi) **Planning & Transportation (£442,000 underspend):-** The Department has seen a reduction in street lighting maintenance costs during the year, with the continued introduction of the LED street light replacement programme combined with lower energy costs. A further budget saving has been approved against this budget in 2017/18.

In addition, the ongoing fleet replacement programme funded from capital has resulted in a decrease in fleet maintenance and running costs, which has resulted in an underspend for the year of £0.1m

Vacant posts held within the staffing structure have resulted in employee spend for the year being less than budget. Certain vacancies have however had an adverse impact upon the capital salaries income target which has not been fully achieved, but this is expected to correct itself during 2017/18 once posts are filled.

- (vii) **Corporate & Democracy (£1,486,000 underspend):-** Slippage in the capital programme and the continued current low interest rates has meant a reduction in borrowing costs and capital financing costs for the year compared to budget.

The Treasury Management function has performed well over the year and has minimised the level of borrowings required for short term needs, whilst at the same time increased income has been generated from investments. Whilst investment rates overall show no sign of improving, the Council has been able to take advantage of some favourable deals which has resulted in external interest income being greater than anticipated.

A number of one-off grants have been received during the year which has also increased income. These include grants for administering small business rate relief and additional New Homes Bonus grant. The establishment of the business rate retention pool with Warrington and St Helens councils has also generated extra income of £0.2m for Halton, as a share of Warrington's surplus business rates which would have previously been paid over to Government.

## **Reserves and Balances**

- 3.10 The Council's Reserves and Balances have been reviewed in accordance with the Reserves and Balances Strategy and are considered reasonable given the scale of the financial challenges facing the Council.

- 3.11 Total revenue spending for the year was £0.559m above budget. As a result the Council's general reserve is now reduced to now £4.8m. Given the financial challenges and spending pressures facing the Council, this balance is considered to be at a reasonable level but it would not be considered prudent to make any further reductions in order to balance future budgets.
- 3.12 During the new financial year a review of earmarked reserves will be undertaken, in order to establish those which might be released in order to establish a fund to help with balancing the budget in future years.

### School Balances

- 3.13 School balances as at 31 March 2017 total £5.1m (compared to £6.7m last year-end). This is made up of £4.8m of Individual School Budgets and £0.3m of General School grants which will carry forward into 2017/18. There is also £1.6m of unspent schools related funding held centrally which will carry forward into 2017/18.
- 3.14 The breakdown of spending for 2016/17 against Individual School Budgets (ISB) is given in the table below.

<b>Individual School Budgets (ISB) 2016/17</b>					
	Nursery Schools £'000	Primary Schools £'000	Secondary Schools £'000	Special Schools £'000	Total £'000
Balance b/f from 2015/16	100	4,917	798	629	6,444
ISB for 2016/17	993	46,966	22,333	4,900	75,192
<b>Total Budget</b>	<b>1,093</b>	<b>51,883</b>	<b>23,131</b>	<b>5,529</b>	<b>81,636</b>
Actual Expenditure	1,060	47,993	22,504	5,303	76,860
<b>Balance c/f to 2017/18</b>	<b>33</b>	<b>3,890</b>	<b>627</b>	<b>226</b>	<b>4,776</b>

### Capital Spending

- 3.15 Appendix 2 presents details of spending against the 2016/17 Capital Programme. Capital spending totalled £84.8m, which is £37.2m below the revised capital programme of £122m. The main reason for spend being so far below budget is the delay in making the second payment of £35m in connection with the Mersey Gateway bridge project, whilst it is verified that all contractual obligations have been met.
- 3.16 Excluding Mersey Gateway, capital spending was £38.9m, which is £5.0m below the revised budget figure of £43.9m. This represents 11% slippage of the revised capital programme and is within the normal expected slippage figure of 20%. There has been slippage on several large projects and spend will continue to be incurred on them in

2017/18. The three year capital programme will be updated to reflect such slippage.

#### **4.0 POLICY AND OTHER IMPLICATIONS**

4.1 There are none.

#### **5.0 IMPLICATIONS FOR THE COUNCIL'S PRIORITIES**

5.1 There are no direct implications, however, the revenue budget and capital programme support the delivery and achievement of all the Council's priorities.

#### **6.0 RISK ANALYSIS**

6.1 There are a number of financial risks within the budget. However, the Council has internal controls and processes in place to ensure that spending remains in line with budget as far as possible.

#### **7.0 EQUALITY AND DIVERSITY ISSUES**

7.1 There are none.

#### **8.0 LIST OF BACKGROUND PAPERS UNDER SECTION 100D OF THE LOCAL GOVERNMENT ACT 1972**

8.1 There are no background papers under the meaning of the Act.

## APPENDIX 1

### 2016/17 REVENUE EXPENDITURE

#### Summary

Department/Directorate	Annual Budget £'000	Actual Expenditure £'000	Variance (overspend) £'000
Adult Social Services and Prevention & Assessment	27,455	27,363	92
Children & Families	20,021	24,591	(4,570)
Commissioning & Complex Care	8,847	8,951	(104)
Education, Inclusion & Provision	12,170	12,030	140
Public Health & Public Protection	458	457	1
<b>People Directorate</b>	<b>68,951</b>	<b>73,392</b>	<b>(4,441)</b>
Community & Environment	24,754	24,458	296
Economy, Enterprise & Property	2,750	2,167	583
Finance	4,193	4,057	136
ICT & Support Services	1,602	912	690
Legal & Democratic	602	386	216
Planning & Transportation	16,016	15,574	442
Policy, People, Performance & Efficiency	-47	-80	33
<b>Enterprise, Community &amp; Resources Directorate</b>	<b>49,870</b>	<b>47,474</b>	<b>2,396</b>
<b>Corporate &amp; Democracy</b>	<b>-20,353</b>	<b>-21,839</b>	<b>1,486</b>
<b>Total Revenue Expenditure</b>	<b>98,468</b>	<b>99,027</b>	<b>(559)</b>



## PEOPLE DIRECTORATE

### Adult Social Services & Prevention and Assessment Department

	Annual Budget £'000	Actual £'000	Variance (Overspend) £'000
<b><u>Expenditure</u></b>			
Employees	7,520	7,378	142
Other Premises	46	41	5
Supplies & Services	420	426	(6)
Transport	16	15	1
Food Provision	106	109	(3)
Other Agency	23	10	13
Contribution To Complex Care Pool	19,729	19,729	0
<b>Total Expenditure</b>	<b>27,860</b>	<b>27,708</b>	<b>152</b>
<b><u>Income</u></b>			
Fees & Charges	-537	-475	(62)
Reimbursements & Grant Income	-215	-217	2
Transfer from Reserves	-251	-251	0
Capital Salaries	-195	-195	0
Government Grant Income	-227	-227	0
<b>Total Income</b>	<b>-1,425</b>	<b>-1,365</b>	<b>(60)</b>
<b>Net Operational Expenditure</b>	<b>26,435</b>	<b>26,343</b>	<b>92</b>
<b><u>Recharges</u></b>			
Premises Support	389	389	0
Central Support Services	1,876	1,876	0
Asset Charges	147	147	0
Internal Recharge Income	-1,530	-1,530	0
Transport Recharges	138	138	0
<b>Net Total Recharges</b>	<b>1,020</b>	<b>1,020</b>	<b>0</b>
<b>Net Department Expenditure</b>	<b>27,455</b>	<b>27,363</b>	<b>92</b>

## Children & Families Department

	Annual Budget £'000	Actual £'000	Variance (Overspend) £'000
<b><u>Expenditure</u></b>			
Employees	9,307	9,089	218
Premises	300	257	43
Supplies and Services	1,021	988	33
Transport	8	104	(96)
Direct Payments/Individual Budgets	201	462	(261)
Commissioned Services	318	211	107
Out of Borough Residential Placements	3,659	6,851	(3,192)
Out of Borough Adoption	133	153	(20)
Out of Borough Fostering	453	1,676	(1,223)
In House Adoption	398	491	(93)
Special Guardianship	1,092	1,374	(282)
In House Foster Carer Payments	2,015	1,852	163
Care Leavers	184	104	80
Family Support	82	82	0
Emergency Duty team	89	98	(9)
Contracted Services	4	5	(1)
Capital Finance	6	0	6
Transfer to Reserves	94	94	0
<b>Total Expenditure</b>	<b>19,364</b>	<b>23,891</b>	<b>(4,527)</b>
<b><u>Income</u></b>			
Adoption Placements	-98	-54	(44)
Fees and Charges	-25	-25	0
Sales Income	-58	-58	0
Rents	-80	-81	1
Dedicated Schools Grant	-127	-127	0
Reimbursements & Other Grant Income	-1,428	-1,429	1
Government Grants	-309	-309	0
Transfer from Reserves	-32	-32	0
<b>Total Income</b>	<b>-2,157</b>	<b>-2,115</b>	<b>(42)</b>
<b>Net Operational Expenditure</b>	<b>17,207</b>	<b>21,776</b>	<b>(4,569)</b>
<b><u>Recharges</u></b>			
Premises Support	594	594	0
Transport Support	42	41	1
Central Support Service Costs	2,178	2,180	(2)
<b>Net Total Recharges</b>	<b>2,814</b>	<b>2,815</b>	<b>(1)</b>
<b>Net Department Expenditure</b>	<b>20,021</b>	<b>24,591</b>	<b>(4,570)</b>

## Commissioning & Complex Care

	Annual Budget £'000	Actual £'000	Variance (Overspend) £'000
<b><u>Expenditure</u></b>			
Employees	6,155	6,046	109
Other Premises	301	314	(13)
Supplies & Services	367	372	(5)
Other Agency Costs	778	810	(32)
Transport	222	234	(12)
Contracts & SLAs	151	161	(10)
Emergency Duty Team	94	103	(9)
Payments To Providers	1,832	1,832	0
Transfer To Reserves	602	602	0
<b>Total Expenditure</b>	<b>10,502</b>	<b>10,474</b>	<b>28</b>
<b><u>Income</u></b>			
Sales & Rents Income	-233	-264	31
Fees & Charges Income	-206	-157	(49)
Reimbursements & Other Grant Income	-746	-749	3
CCG Contribution To Service	-360	-265	(95)
Transfer From Reserves	-1,399	-1,399	0
<b>Total Income</b>	<b>-2,944</b>	<b>-2834</b>	<b>(110)</b>
<b>Net Operational Expenditure</b>	<b>7,558</b>	<b>7,640</b>	<b>(82)</b>
<b><u>Recharges</u></b>			
Transport	483	505	(22)
Asset Charges	221	221	0
Premises Support	236	236	0
Central Support Services	1,088	1,088	0
Internal Recharge Income	-739	-739	0
<b>Net Total Recharges</b>	<b>1,289</b>	<b>1,311</b>	<b>(22)</b>
<b>Net Department Expenditure</b>	<b>8,847</b>	<b>8,951</b>	<b>(104)</b>

## Education, Inclusion & Provision

	Annual Budget £'000	Actual £'000	Variance (Overspend) £'000
<b><u>Expenditure</u></b>			
Employees	6,310	6,154	156
Premises	200	200	0
Supplies & Services	3,204	3,084	120
School Transport	930	1,145	(215)
Commissioned Services	2,652	2,652	0
Agency Related Expenditure	1,513	1,487	26
Independent School Fees	2,402	2,402	0
Inter Authority Special Needs	177	177	0
Pupil Premium Grant	81	81	0
Nursery Education Payments	2,833	2,833	0
Capital Finance	6,939	6,938	1
Transfer to Reserves	1,037	1,037	0
<b>Total Expenditure</b>	<b>28,278</b>	<b>28,190</b>	<b>88</b>
<b><u>Income</u></b>			
Fees & Charges	-455	-455	0
Reimbursements & Other Income	-5,755	-5,776	21
Schools SLA Income	-266	-302	36
Dedicated Schools Grant	-9,351	-9,351	0
Inter Authority Income	-578	-578	0
Government Grants	-1,110	-1,110	0
Rent	-102	-97	-5
Transfer from Reserves	-934	-934	0
<b>Total Income</b>	<b>-18,551</b>	<b>-18,603</b>	<b>52</b>
<b>Net Operational Expenditure</b>	<b>9,727</b>	<b>9,587</b>	<b>140</b>
<b><u>Recharges</u></b>			
Central Support Services Costs	1,903	1,903	0
Premises Support Costs	287	287	0
Transport Support Costs	253	253	0
<b>Net Total Recharges</b>	<b>2,443</b>	<b>2,443</b>	<b>0</b>
<b>Net Department Expenditure</b>	<b>12,170</b>	<b>12,030</b>	<b>140</b>

## Public Health & Public Protection

	Annual Budget £'000	Actual £'000	Variance (Overspend) £'000
<b><u>Expenditure</u></b>			
Employees	3,260	3,218	42
Supplies & Services	342	389	(47)
Other Agency	21	17	4
Contracts & SLA's	7,428	7,431	(3)
<b>Total Expenditure</b>	<b>11,051</b>	<b>11,055</b>	<b>(4)</b>
<b><u>Income</u></b>			
Other Fees & Charges	-57	-59	2
Sales Income	-44	-46	2
Reimbursements & Grant Income	-249	-249	0
Government Grant	-10,718	-10,718	0
Transfer from Reserves	-500	-500	0
<b>Total Income</b>	<b>-11,568</b>	<b>-11,572</b>	<b>4</b>
<b>Net Operational Expenditure</b>	<b>-517</b>	<b>-517</b>	<b>0</b>
<b><u>Recharges</u></b>			
Premises Support	163	163	0
Central Support Services	858	858	0
Transport Recharges	18	17	1
Internal Recharge Income	-64	-64	0
<b>Net Total Recharges</b>	<b>975</b>	<b>974</b>	<b>1</b>
<b>Net Department Expenditure</b>	<b>458</b>	<b>457</b>	<b>1</b>

## ENTERPRISE, COMMUNITY & RESOURCES DIRECTORATE

### Community & Environment

	Annual Budget £'000	Actual £'000	Variance (Overspend) £'000
<b><u>Expenditure</u></b>			
Employees	14,040	14,143	(103)
Other Premises	2,188	2,078	110
Supplies & Services	1,879	1,824	55
Book Fund	170	162	8
Hired & Contracted Services	1,311	1,288	23
Food Provisions	657	653	4
School Meals Food	2,206	2,177	29
Transport	50	33	17
Other Agency Costs	451	382	69
Waste Disposal Contracts	5,419	5,356	63
Grants To Voluntary Organisations	254	234	20
Grant To Norton Priory	172	174	(2)
Rolling Projects	9	9	0
Transfers To Reserves	564	564	0
Capital Financing	139	131	8
<b>Total Expenditure</b>	<b>29,509</b>	<b>29,208</b>	<b>301</b>
<b><u>Income</u></b>			
Sales Income	-2,294	-2,022	(272)
School Meals Sales	-2,453	-2,612	159
Fees & Charges Income	-5,498	-5,407	(91)
Rents Income	-291	-263	(28)
Government Grant Income	-1,263	-1,265	2
Reimbursements & Other Grant Income	-588	-614	26
Schools SLA Income	-83	-78	(5)
Internal Fees Income	-188	-192	4
School Meals Other Income	-2,320	-2,363	43
Catering Fees	-200	-123	(77)
Capital Salaries	-53	-81	28
Transfers From Reserves	-834	-834	0
<b>Total Income</b>	<b>-16,065</b>	<b>-15,854</b>	<b>(211)</b>
<b>Net Operational Expenditure</b>	<b>13,444</b>	<b>13,354</b>	<b>90</b>
<b><u>Recharges</u></b>			
Premises Support	1,915	1,915	0
Transport Recharges	1,942	1,736	206
Departmental Support Services	9	9	0
Central Support Services	2,481	2,481	0
Asset Charges	5,410	5,410	0
HBC Support Costs Income	-447	-447	0
<b>Net Total Recharges</b>	<b>11,310</b>	<b>11,104</b>	<b>206</b>
<b>Net Department Expenditure</b>	<b>24,754</b>	<b>24,458</b>	<b>296</b>

## Economy, Enterprise & Property

	Annual Budget £'000	Actual £'000	Variance (Overspend) £'000
<b><u>Expenditure</u></b>			
Employees	4,389	4,428	(39)
Repairs & Maintenance	2,399	2,237	162
Premises	46	45	1
Energy & Water Costs	673	598	75
NNDR	535	474	61
Rents	353	337	16
Economic Regeneration Activities	20	20	0
Supplies & Services	1,897	1,844	53
Grants to Voluntary Organisations	79	79	0
Agency Related	9	8	1
Capital Financing	209	209	0
Transfer to Reserves	535	535	0
<b>Total Expenditure</b>	<b>11,144</b>	<b>10,814</b>	<b>330</b>
<b><u>Income</u></b>			
Fees & Charges	-279	-295	16
Rent – Markets	-783	-782	(1)
Rent – Industrial Estates	-56	-240	184
Rent – Investment Properties	-821	-871	50
Government Grant Income	-1,793	-1,793	0
Reimbursements & Other Income	-219	-226	7
Recharges to Capital	-210	-208	(2)
Schools SLA Income	-554	-554	0
Transfer from Reserves	-1,605	-1,605	0
<b>Total Income</b>	<b>-6,320</b>	<b>-6,574</b>	<b>254</b>
<b>Net Operational Expenditure</b>	<b>4,824</b>	<b>4,240</b>	<b>584</b>
<b><u>Recharges</u></b>			
Premises Support Costs	1,916	1,916	0
Transport Support Costs	19	20	(1)
Central Support Service Costs	2,089	2,089	0
Accommodation Income	-2,966	-2,966	0
Repairs & Maintenance Income	-2,703	-2,703	0
Central Support Service Income	-1,932	-1,932	0
Asset Rental Support Costs	1,503	1,503	0
<b>Net Total Recharges</b>	<b>-2,074</b>	<b>-2,073</b>	<b>(1)</b>
<b>Net Department Expenditure</b>	<b>2,750</b>	<b>2,167</b>	<b>583</b>

## Finance

	Annual Budget £'000	Actual £'000	Variance (Overspend) £'000
<b><u>Expenditure</u></b>			
Employees	6,597	6,440	157
Supplies & Services	356	390	(34)
Other Premises	69	79	(10)
Insurances	1,456	1,418	38
Concessionary Travel	2,120	2,196	(76)
Rent Allowances	47,422	47,422	0
Non HRA Rebates	77	62	15
Discretionary Housing Payments	387	387	0
Local Welfare Payments	150	138	12
Capital Financing	90	90	0
<b>Total Expenditure</b>	<b>58,724</b>	<b>58,622</b>	<b>102</b>
<b><u>Income</u></b>			
Fees & Charges	-354	-354	0
SLA to Schools	-818	-811	(7)
NNDR Administration Grant	-166	-166	0
Hsg Ben Administration Grant	-642	-642	0
Council Tax Admin Grant	-232	-232	0
Rent Allowances	-47,022	-47,022	0
Clerical Error Recoveries	-786	-786	0
Non HRA Rent Rebates	-77	-66	(11)
Discretionary Housing Payments Grant	-387	-387	0
Reimbursements & Other Grants	-273	-300	27
Liability Orders	-421	-446	25
Transfer from Reserves	-22	-22	0
<b>Total Income</b>	<b>-51,200</b>	<b>-51,234</b>	<b>34</b>
<b>Net Operational Expenditure</b>	<b>7,524</b>	<b>7,388</b>	<b>136</b>
<b><u>Recharges</u></b>			
Premises	340	340	0
Transport	8	8	0
Central Support Services	2,510	2,510	0
Support Service Income	-6,189	-6,189	0
<b>Net Total Recharges</b>	<b>-3,331</b>	<b>-3,331</b>	<b>0</b>
<b>Net Department Expenditure</b>	<b>4,193</b>	<b>4,057</b>	<b>136</b>



## ICT and Support Services

	Annual Budget £'000	Actual £'000	Variance (Overspend) £'000
<b><u>Expenditure</u></b>			
Employees	5,487	5,113	374
Supplies & Services	773	756	17
Computer Repairs & Software	615	448	167
Communications Costs	414	422	(8)
Other Premises	32	18	14
Other Transport	6	8	(2)
Capital Financing	1,909	1,865	44
<b>Total Expenditure</b>	<b>9,236</b>	<b>8,630</b>	<b>606</b>
<b><u>Income</u></b>			
Fees & Charges	-848	-886	38
SLA to Schools	-514	-560	46
<b>Total Income</b>	<b>-1,362</b>	<b>-1,446</b>	<b>84</b>
<b>Net Operational Expenditure</b>	<b>7,874</b>	<b>7,184</b>	<b>690</b>
<b><u>Recharges</u></b>			
Premises	353	353	0
Transport	8	8	0
Central Support Services	626	626	0
Support Service Income	-7,259	-7259	0
<b>Net Total Recharges</b>	<b>-6,272</b>	<b>-6,272</b>	<b>0</b>
<b>Net Department Expenditure</b>	<b>1,602</b>	<b>912</b>	<b>690</b>

## Legal & Democratic Services

	Annual Budget £'000	Actual £'000	Variance (Overspend) £'000
<b><u>Expenditure</u></b>			
Employees	1,734	1,768	(34)
Supplies & Services	434	304	130
Civic Catering & Functions	27	41	(14)
Mayoral Allowances	22	15	7
Legal Expenses	223	189	34
<b>Total Expenditure</b>	<b>2,440</b>	<b>2,317</b>	<b>123</b>
<b><u>Income</u></b>			
Land Charges	-103	-90	(13)
License Income	-256	-280	24
Schools SLA's	-66	-89	23
Government Grants	-33	-33	0
Other Income	-28	-87	59
Transfers from Reserves	-15	-15	0
<b>Total Income</b>	<b>-501</b>	<b>-594</b>	<b>93</b>
<b>Net Operational Expenditure</b>	<b>1,939</b>	<b>1,723</b>	<b>216</b>
<b><u>Recharges</u></b>			
Premises Support	158	158	0
Transport Recharges	11	11	0
Central Support Recharges	361	361	0
Support Recharges Income	-1,867	-1,867	0
<b>Net Total Recharges</b>	<b>-1,337</b>	<b>-1,337</b>	<b>0</b>
<b>Net Department Expenditure</b>	<b>602</b>	<b>386</b>	<b>216</b>

## Planning & Transportation

	Annual Budget £'000	Actual £'000	Variance (Overspend) £'000
<b><u>Expenditure</u></b>			
Employees	4,190	4,048	142
Other Premises	213	139	74
Contracted Services	213	182	31
Supplies & Services	245	282	(37)
Street Lighting	1,911	1,762	149
Highways Maintenance	1,934	1,931	3
Bridges	99	95	4
Fleet Transport	1,424	1,085	339
Lease Car Contracts	256	129	127
Bus Support – Hopper Tickets	189	189	0
Bus Support	619	640	(21)
Finance Charges	91	54	37
Grants to Voluntary Organisations	68	68	0
Contribution to Reserves	616	616	0
NRA Levy	61	61	0
<b>Total Expenditure</b>	<b>12,129</b>	<b>11,281</b>	<b>848</b>
<b><u>Income</u></b>			
Sales	-304	-323	19
Planning Fees	-541	-353	(188)
Building Control Fees	-205	-232	27
Other Fees & Charges	-708	-794	86
Rents	-8	-1	(7)
Grants & Reimbursements	-569	-559	(10)
Government Grant Income	-7	0	(7)
Schools SLAs	-41	-49	8
Capital Salaries	-312	-140	(172)
Transfer from Reserves	-208	-198	(10)
<b>Total Income</b>	<b>-2,903</b>	<b>-2,649</b>	<b>(254)</b>
<b>Net Operational Expenditure</b>	<b>9,226</b>	<b>8,632</b>	<b>594</b>
<b><u>Recharges</u></b>			
Premises Recharges	858	858	0
Transport Recharges	512	445	67
Central Recharges	1,584	1,584	0
Transport Recharge Income	-3,399	-3,182	(217)
Central Recharge Income	-925	-923	(2)
Asset Rental Support Costs	8,160	8,160	0
<b>Net Total Recharges</b>	<b>6,790</b>	<b>6,942</b>	<b>(152)</b>
<b>Net Department Expenditure</b>	<b>16,016</b>	<b>15,574</b>	<b>442</b>

## Policy, People, Performance and Efficiency

	Annual Budget £'000	Actual £'000	Variance (Overspend) £'000
<b><u>Expenditure</u></b>			
Employees	1,670	1,699	(29)
Employee Training	133	106	27
Supplies & Services	122	142	(20)
<b>Total Expenditure</b>	<b>1,925</b>	<b>1,947</b>	<b>(22)</b>
<b><u>Income</u></b>			
Fees & Charges	-110	-152	42
Reimbursements & Other Grants	-10	-23	13
School SLA's	-386	-386	0
Transfers from Reserves	-98	-98	0
<b>Total Income</b>	<b>-604</b>	<b>-659</b>	<b>55</b>
<b>Net Operational Expenditure</b>	<b>1,321</b>	<b>1,288</b>	<b>33</b>
<b><u>Recharges</u></b>			
Premises Support	67	67	0
Central Support Recharges	265	265	0
Support Recharges Income	-1,700	-1700	0
<b>Net Total Recharges</b>	<b>-1,368</b>	<b>-1368</b>	<b>0</b>
<b>Net Department Expenditure</b>	<b>-47</b>	<b>-80</b>	<b>33</b>

## Corporate & Democracy

	Annual Budget £'000	Actual £'000	Variance (Overspend) £'000
<b><u>Expenditure</u></b>			
Employees	347	275	72
Premises	141	141	0
Contracted Services	63	54	9
Supplies & Services	129	55	74
Members Allowances	785	784	1
Interest Payable	3,632	3,239	393
Bank Charges	121	121	0
Audit Fees	142	124	18
Capital Financing	2,780	2,693	87
Mersey Gateway Crossings Board	575	575	0
Contribution to Reserves	751	696	55
Debt Management Expenses	34	15	19
Precepts & Levies	181	183	(2)
<b>Total Expenditure</b>	<b>9,681</b>	<b>8,955</b>	<b>726</b>
<b><u>Income</u></b>			
Interest Receivable	-436	-853	417
Other Fees & Charges	-51	-45	(6)
Grants & Reimbursements	-989	-1,159	170
Government Grant Income	-5,197	-5,349	152
Transfer from Reserves	-1,081	-1,108	27
<b>Total Income</b>	<b>-7,754</b>	<b>-8,514</b>	<b>760</b>
<b>Net Operational Expenditure</b>	<b>1,927</b>	<b>441</b>	<b>1,486</b>
<b><u>Recharges</u></b>			
Premises Recharges	5	5	0
Central Recharges	1,363	1,363	0
Central Recharge Income	-396	-396	0
Asset Charges Income	-23,252	-23,252	0
<b>Net Total Recharges</b>	<b>-22,280</b>	<b>-22,280</b>	<b>0</b>
<b>Net Department Expenditure</b>	<b>-20,353</b>	<b>-21,839</b>	<b>1,486</b>

## APPENDIX 2

### 2016/17 CAPITAL EXPENDITURE

#### Summary

Departments/Directorates	Capital Allocation £'000	Actual Expenditure £'000	Variance (overspend) £'000
<b><u>People Directorate</u></b>			
Adult Social Services & Prevention and Assessment	1,702	1,308	394
Commissioning & Complex Care	998	573	425
Public Health & Public Protection	45	45	0
Schools Related	3,254	3,148	106
<b>Total People Directorate</b>	<b>5,999</b>	<b>5,074</b>	<b>925</b>
<b><u>Enterprise, Community &amp; Resources Directorate</u></b>			
Community & Environment	4,829	4,178	651
Economy, Enterprise and Property	23,766	20,326	3,440
ICT and Support Services	1,100	1,133	(33)
Planning and Transportation	8,192	8,160	32
<b>Total Enterprise, Community &amp; Resources Directorate</b>	<b>37,887</b>	<b>33,797</b>	<b>4,090</b>
<b>Total Capital Expenditure (Excluding Mersey Gateway)</b>	<b>43,886</b>	<b>38,871</b>	<b>5,015</b>
Mersey Gateway	78,117	45,925	32,192
<b>Total Capital Expenditure</b>	<b>122,003</b>	<b>84,796</b>	<b>37,207</b>

**PEOPLE DIRECTORATE  
2016/17 Capital Expenditure**

	Capital Allocation £'000	Actual Expenditure £'000	Variance (overspend) £'000
<b>Adult Social Services &amp; Prevention and Assessment</b>			
Disabled Facilities Grant	547	546	1
Stair Lifts (Adaptations Initiative)	350	354	(4)
RSL Adaptations (Joint Funding)	345	342	3
Madeline McKenna Residential Home	350	0	350
Community Meals Oven	10	0	10
Lifeline Telecare Upgrade	100	66	34
<b>Total Adult Social Services &amp; Prevention and Assessment</b>	<b>1,702</b>	<b>1,308</b>	<b>394</b>
<b>Commissioning &amp; Complex Care</b>			
ALD Bungalows	299	200	99
Bredon Reconfiguration	356	170	186
Grangeway Court Refurbishment	343	203	140
<b>Total Commissioning &amp; Complex Care</b>	<b>998</b>	<b>573</b>	<b>425</b>
<b>Public Health &amp; Public Protection</b>			
The Halton Brew	45	45	0
<b>Total Public Health &amp; Public Protection</b>	<b>45</b>	<b>45</b>	<b>0</b>
<b>Schools</b>			
Asset Management (CADS)	7	2	5
Capital Repairs	605	488	117
Fire Compartmentation	37	26	11
Asbestos Management	20	11	9
Schools Access Initiative	80	49	31
Education Programme General	110	0	110
Lunts Heath Primary School	0	2	(2)
St Edwards – Basic Need	32	33	(1)
Fairfield Primary School	1,789	1,954	(165)
Weston Point Primary Classroom Extension	10	7	3
Halebank	20	20	0
School Modernisation Projects	372	370	2
Two Year Old Capital	52	44	8
Universal Infant School Meals	2	0	2
Hale Primary	118	98	20
The Grange	0	44	(44)
<b>Total Schools</b>	<b>3,254</b>	<b>3,148</b>	<b>106</b>
<b>Total Capital – People</b>	<b>5,999</b>	<b>5,074</b>	<b>925</b>

## ENTERPRISE, COMMUNITY & RESOURCES DIRECTORATE

### 2016/17 Capital Expenditure

	Capital Allocation £'000	Actual Expenditure £'000	Variance (overspend) £'000
<b>Community &amp; Environment</b>			
Stadium Minor Works/3G Equipment	280	288	(8)
Leisure Centre Refurbishment	275	276	(1)
Widnes Recreation Site	231	267	(36)
Norton Priory	2,830	2,811	19
Norton Priory Biomass Boiler	107	0	107
Children's Playground Equipment	65	42	23
Landfill Tax Credit Schemes	340	5	335
Upton Improvements	13	0	13
Crow Wood Play Area	35	27	8
Runcorn Hill Park	210	127	83
Peelhouse Lane Cemetery	46	13	33
Peelhouse Lane Cemetery-Enabling Work	105	2	103
Open Spaces Schemes	208	243	(35)
Litter Bins	20	21	(1)
Sandymoor Playing Fields	0	31	(31)
The Glen Play Area	64	25	39
<b>Total Community &amp; Environment</b>	<b>4,829</b>	<b>4,178</b>	<b>651</b>
<b>Economy, Enterprise &amp; Property</b>			
Castlefields Regeneration	171	232	(61)
3MG	876	373	503
Widnes Waterfront	0	26	(26)
Johnsons Lane Infrastructure	301	0	301
Daresbury SciTech	15,939	15,929	10
Former Crossville Depot	4,375	2,991	1,384
Police Station Demolition	341	331	10
Widnes Market Refurbishment	1,052	128	924
Signage at The Hive	50	23	27
Travellers Site – Warrington Road	48	48	0
Linnets Club House	100	104	(4)
Runcorn Town Hall Car Park Extension	106	113	(7)
Widnes Land Purchases	235	0	235
Land Decontamination	6	0	6
Equality Act – Improvement Works	150	28	122
Widnes Town Centre Initiative	16	0	16
<b>Total Economy, Enterprise &amp; Property</b>	<b>23,766</b>	<b>20,326</b>	<b>3,440</b>
<b>ICT and Support Services</b>			
IT Rolling Programme	1,100	1,133	(33)
<b>Total ICT and Support Services</b>	<b>1,100</b>	<b>1,133</b>	<b>(33)</b>



<b>Planning &amp; Transportation</b>			
Bridge Assessment, Strengthening & Maintenance	1,547	1,491	56
Road Maintenance	1,534	1,464	70
Integrated Transport	736	736	0
Street lighting – Structural Maintenance	245	249	(4)
Street Lighting – Replacement Programme	500	655	(155)
Risk Management	125	59	66
Fleet Replacement	2,222	2,693	(471)
Section 106 Schemes	362	362	0
Peelhouse Lane Cemetery - Highways	101	1	100
Hale Rd Bus Priority Route	150	150	0
STEPS Program	670	300	370
<b>Total Planning &amp; Transportation</b>	<b>8,192</b>	<b>8,160</b>	<b>32</b>
<b>Total Capital – Enterprise, Community &amp; Resources</b>	<b>37,887</b>	<b>33,797</b>	<b>4,090</b>

	Capital Allocation £'000	Actual Expenditure £'000	Variance (overspend) £'000
<b>Mersey Gateway</b>			
Land Acquisition	1,826	4,925	(3,099)
Development Costs	2,592	2,325	267
Loan Interest Construction Period	3,699	3,675	24
Contribution to Construction Costs	70,000	35,000	35,000
<b>Total Mersey Gateway</b>	<b>78,117</b>	<b>45,925</b>	<b>32,192</b>